**REPORT TO:** Executive Board

**DATE:** 3<sup>rd</sup> November 2011

**REPORTING OFFICER:** Operational Director – Finance

**SUBJECT:** 2011/12 Half Year Spending

**WARD(S):** Borough-wide

#### 1.0 PURPOSE OF REPORT

1.1 To report the Council's overall revenue and capital spending position as at 30<sup>th</sup> September 2011.

### 2.0 **RECOMMENDED:** That;

- (i) all spending continues to be limited to the absolutely essential;
- (ii) Directorates continue to closely control spending on agency staff and additional hours (including overtime) so that spending In these areas reduces in each succeeding quarter;
- (iii) Strategic Directors ensure overall spending at year-end is within their total operational budget;
- (iv) Council approve the revised capital programme as set out in Appendix 2; and
- (v) Council approve implementation of the 2012/13 budget proposals listed in paragraph 3.13 below.

#### 3.0 SUPPORTING INFORMATION

### **Revenue Spending**

- 3.1 Appendix 1 presents a summary of spending against the revenue budget up to 30<sup>th</sup> September 2011, along with individual statements for each Department. In overall terms revenue expenditure is above the budget profile. Although the budget profile is only a guide to eventual spending experience shows that spending can accelerate towards the end of the year. To avoid this Directorates should continue to limit all spending to the absolutely essential to ensure that each Directorate's spending at year-end is within its total operational budget.
- 3.2 At the Board's meeting on 22<sup>nd</sup> September 2011 an Action Plan was approved with the aim that each Directorate restrict spending by year end

within its bottom-line operational budget. The required actions have been put in place and will continue to be applied during the remainder of the year.

- 3.3 Staffing expenditure continues to be a concern, as although total spending is £180,000 below budget profile at the end of the quarter, this is a very marginal position in terms of the total employee budget of over £71m. There are however, a number of factors to take into account including the fact that negotiations on new premium pay arrangements are still continuing with the Unions.
- 3.4 Staff turnover is much reduced and now lower than assumed in the budget, therefore this will be reflected in the Medium Term Financial Strategy.
- 3.5 Whilst additional hours overtime expenditure has reduced, agency staff costs have increased from the previous quarter. These areas account for a significant amount of expenditure and therefore Directorates should continue to control spending in order to bring about reductions.
- 3.6 Certain budget savings approved for 2011/12 are not yet being achieved. These include premium pay/overtime (£750,000) referred to above, street lighting on rural roads (£40,000) and running costs associated with asset disposals (£250,000).
- 3.7 The community care budget continues to be under significant pressure due to increasing client numbers. The situation is being monitored closely and remedial action is being taken to bring expenditure back under control and in line with budget as soon as possible.
- 3.8 Children's residential placements are below budget profile at half year, due to reduced numbers of children and the proactive approach being taken to managing placements. These are however highly volatile budgets and will therefore need to continue to be monitored closely.
- 3.9 The economic downturn continues to affect income. A number of income budgets are below their profile including market rents, industrial estates rents, print unit fees, land charges, social care charges and licence fees. These budgets will need to be closely monitored during the year to ensure the overall budget is balanced.
- 3.10 Capital financing costs are below budget to date, due to lower than anticipated rates having been obtained when borrowing to fund the capital programme.
- 3.11 Collection rates for both Council Tax and Business Rates are lower than at this stage last year, however, they are above the average for North West councils.
- 3.12 The Council's overall net spending is marginally below the budget profile at half year. Nevertheless, it is important that budget managers continue to closely monitor and control spending and income. In the current

financial climate budget underspends will be helpful and therefore spending should be limited to the absolutely essential.

### 2012/13 Budget Proposals

- 3.13 Budget saving proposals are currently being developed for 2012/13. A number of these, listed below (along with the full year value), can be implemented immediately. It is proposed that this is done in order to achieve a part-year saving in 2011/12 which will assist in keeping the Council's overall spending in line with budget.
  - (a) Printing of benefit notifications and letters externally (£8,000)
  - (b) Discontinue with second reminders for general debtors (£2,000)
  - (c) Full year effect of last year's saving in Cashiers (£10,000)
  - (d) Reduction in the Efficiency Programme's consultancy budget (£25,000)
  - (e) Reduction in the Efficiency Programme's delivery budget (£25,000)
  - (f) Deletion of vacant HBC4/6 post in Financial Management Division (£24,000)
  - (g) Reconfigure Training including greater use of e-learning (£200,000)
  - (h) Reduce Trade Union staffing budget (£37,000)
  - (i) Reduce hours of Child Care Solicitor (£9,000)
  - (j) Realise balance of 2010/11 staff saving in Democratic Services (£29,000)
  - (k) Reduce Members training budget (£15,000)
  - (I) Reduce civic activities small functions budget (£30,000)
  - (m) Deletion of vacant post and ancillary costs in Performance Division (£57,000)
  - (n) Delete existing post of Principal Engineer (Project Management) (£42,000)
  - (o) Single crew one of the in-house passenger fleet vehicles (£21,000)
  - (p) Reduce level of printing costs for public transport publicity (£3,000)
  - (q) Savings on insurance contract (£250,000)
  - (r) Procurement traded service to schools and HHT (£50,000)
  - (s) Reduce contracted services budget in Procurement Division (£13,000)
  - (t) Procurement balance of £1m target (£500,000)
  - (u) ICT income opportunities school SLAs and salary sacrifice scheme (£250,000)
  - (v) Restructure HR and Learning & Development Division (£128,000)
  - (w) Restructuring and reduction of posts in Admin Services (£175,000 out of £208,000)
  - (x) Reduce bus stop maintenance across the Borough (£2,000)
  - (y) Restructure and re-commission Youth Services (£200,000)
  - (z) Reduction in the cost of transport for children in care and children in need (£10,000)
  - (aa) Integrated Building Inspections introduce charging for building inspections of Diocesan schools (£20,000)
  - (ab) Restructure Children & Families Services Redesign the management structure of Team Around the Family (£53,000)
  - (ac) Reduce the budget allocations for 'additional expenditure' for children in care to reflect lower numbers in care (£20,000)

- (ad) Runcorn schools removal of community budgets (£73,000)
- (ae) Accommodation savings relocation from Grosvenor House (£400,000) and other relocations (£252,000)
- (af) Enterprise Game explore the possibility of selling the franchise (£25,000)
- (ag) Economy Enterprise & Property Department introduce a success fee for external funding (£10,000)
- (ah) Educational Psychologists Generate additional income from training courses (£40,000)
- (ai) Newly qualified teachers and moderation reduce costs through shared service within the Learn Together Partnership (£15,000)
- (aj) Reduction in the number of externally commissioned placements for children in care (£100,000)
- (ak) Restructure Children & Families Services refocus and realign the Children's Safeguarding Unit (£48,000)
- (al) Children with Disability Pooled Budget surplus funds (£500,000)
- (am) 5% efficiency savings on Residential Care for Adults with Learning Disability (£50,000)
- (an) School meals reduction in supervisor's hours and marketing costs (£47,000)
- (ao) Open Spaces reduction in security at parks (£50,000)
- (ap) Refrain from awarding annual uplift to the residential and domiciliary care providers (£171,000)
- (aq) Renegotiate contracts Waste Services (i) savings in the costs incurred in the procurement of waste treatment facilities (£150,000); (ii) office recycling (£15,000); (iii) lease for replacement bins (£37,000)
- (ar) Renegotiate contracts Stadium reduction in costs for beers/wines (£20,000); School Meals renegotiate maintenance contract (£25,000)
- (as) Trading Standards negotiate 20% contract reduction (£80,000)
- (at) Increase pest control charges (£5,000)
- (au) Increase Riverside Housing contribution to Dorset Gardens (£5,000)
- (av) Waste services advertise on fleet (£10,000)
- (aw) Care contracts renegotiate 15 minute visits (medication calls) (£80,000)
- (ax) Redesign carers respite service and reduction in some low-level voluntary sector practical tasks (£55,000)
- (ay) Mental health resource centre transfer to Oakmeadow (£10,000)
- (az) Underspend in telecare and community care budgets one-off (£340,000)
- (ba) Supporting People efficiency saving in external and in-house services following review of current SP funding (£100,000) and an underspend in Supporting People budgets (£473,000 one off)
- (bb) Transformation grant potential 11/12 underspend (£227,000 one-off)

#### Capital Spending

3.14 The capital programme has been revised to reflect a number of changes in spending profiles and funding as schemes have developed and these

are reflected in the capital programme presented in Appendix 2. The schemes which have been revised within the programme are as follows;

- (i) Grants for renovation/home repairs
- (ii) Bayer
- (iii) Wade Deacon High School
- (iv) Short Breaks for Disabled Children
- (v) Municipal Building
- (vi) Queens Hall
- (vii) Mersey Gateway Early Land Acquisition
- (viii) Mersey Gateway Development Costs
- (ix) Pot Hole Repairs
- (x) Open Spaces
- (xi) Runcorn Market Building
- (xii) Section 106 B&Q Site
- (xiii) Section 106 Asda Runcorn
- (xiv) Risk Management
- 3.15 Capital spending to 30<sup>th</sup> September 2011 totalled £15.4m, which is 69% of the planned spending of £22.2m at this stage. However, this only represents 25% of the total capital programme of £62.8m (which assumes a 20% slippage between years).
- 3.16 The main areas of programme slippage to date are in respect of Wade Deacon High School, ICT Rolling Programme, Mersey Gateway Early Land Acquisition and Development Costs, and Growth Point.

#### **Balance Sheet**

- 3.17 The Council's Balance Sheet is monitored regularly in accordance with the Reserves and Balances Strategy which forms part of the Medium Term Financial Strategy. The key reserves and balances have been reviewed and are considered prudent and appropriate at this stage in the financial year.
- 3.18 A significant number of equal pay claims have been lodged with the Council as part of the national single status agreement. A number of claims are in the process of being settled. The majority however, are being considered by our legal advisers and will result in a significant cost falling on the Council, although the timescales are as yet uncertain. A reserve has been established over recent years in order to meet the future cost of such claims. However, it has recently emerged that claims may also be subject to pension which would further increase the potential cost to the Council, therefore the reserve has been increased by £0.5m to reflect this and now totals £5m.
- 3.19 During 2010/11 the Council established a Transformation Fund in order to meet the potential costs associated with future structural changes required in order to balance the Council's budget and shape future service delivery. Given the significant financial difficulties facing the Council which are highlighted in the Medium Term Financial Strategy, the Fund has been increased by £0.5m and now totals £1.6m.

### 4.0 POLICY AND OTHER IMPLICATIONS

4.1 None.

### 5.0 IMPLICATIONS FOR THE COUNCIL'S PRIORITIES

5.1 There are no direct implications, however, the revenue budget and capital programme support the delivery and achievement of all the Council's priorities.

#### 6.0 RISK ANALYSIS

- 6.1 There are a number of financial risks within the budget. However, the Council has internal controls and processes in place to ensure that spending remains in line with budget.
- 6.2 In preparing the 2011/12 budget, a register of significant financial risks was prepared which has been updated as at 30<sup>th</sup> September 2011.

#### 7.0 EQUALITY AND DIVERSITY ISSUES

7.1 None.

# 8.0 LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1072

8.1 There are no background papers under the meaning of the Act.

# Summary of Revenue Spending to 30<sup>th</sup> September 2011

Directorate / Department	Annual	Budget	Actual	Variance
	Budget	To Date	Spend	To Date
	£'000	£'000	£'000	£'000
Children and Families Services Children's Organisation and Provision Learning and Achievement Economy, Enterprise & Property Children and Enterprise	11,103	4,223	3,892	331
	13,730	3,181	2,885	296
	3,594	3,096	3,031	65
	3,413	2,778	2,841	(63)
	<b>31,840</b>	<b>13,278</b>	<b>12,649</b>	<b>629</b>
Human Resources Policy, Planning & Transportation Legal & Democratic Services Finance ICT & Support Services Policy and Resources	38	29	-53	82
	18,359	4,837	4,585	252
	1,008	521	602	(81)
	4,881	7,076	7,008	68
	159	-412	-429	17
	<b>24,445</b>	<b>12,051</b>	<b>11,713</b>	<b>338</b>
Community & Environment Prevention & Assessment Commissioning & Complex Care Communities  Corporate & Democracy	25,188 22,000 18,105 <b>65,293</b>	10,027 6,883 7,202 <b>24,112</b>	10,068 7,667 7,098 <b>24,833</b>	(41) (784) 104 ( <b>721)</b> ( <b>356)</b>
,,	110,487	49,917	50,027	(110)

### **CHILDREN & ENTERPRISE DIRECTORATE**

### CHILDREN & FAMILIES SERVICES DEPARTMENT Revenue Budget as at 30<sup>th</sup> September 2011

	Annual Budget	Budget to Date	Expenditure to Date	Variance to Date (Overspend)
	£'000	£'000	£'000	£'000
Expenditure				
Employees	8,105	4,056	3,898	158
Premises	384	153	151	2
Supplies & Services	1,598	348	344	4
Transport	46	23	5	18
Agency Related Expenditure	383	120	118	2
Residential Placements	2,035	1,317	1,200	117
Out of Borough Adoption	80	10	7	3
Out of Borough Fostering	500	207	205	2
In House Foster Carer Placements	1,534	726	685	41
In House Adoption	357	179	192	(13)
Care Leavers	396	238	240	(2)
Commissioned Services	500	250	259	(9)
Family Support	129	22	14	8
Total Expenditure	16,047	7,399	7,068	331
<u>Income</u>				
Early Intervention Grant	-8,226	-3,818	-3,818	0
Government Grants	-393	-249	-249	0
Transfer from Reserves	-300	-300	-300	0
Fees & Charges	-578	-348	-348	0
Adoption Placements	-40	-12	-12	0
Total Income	-9,537	-4,727	-4,727	0
Net Operational Expenditure	6,510	2,672	2,341	331
	,	,	,	
Recharges				
Premises	349	136	136	0
Transport	123	64	64	0
Central Support Services	4,077	1,351	1,351	0
Asset Rentals	44	0	0	0
Total Recharges	4,593	1,551	1,551	0
Total Heoliaryes	7,595	1,551	1,551	<u></u>
Net Department Total	11,103	4,223	3,892	331

# CHILDREN'S ORGANISATION & PROVISION DEPARTMENT Revenue Budget as at 30<sup>th</sup> September 2011

	Annual Budget	Budget To Date	Actual To Date	Variance To Date
	£'000	£'000	£'000	(overspend) £'000
Expenditure				
Employees	2,860	1,559	1,528	31
Premises	55	24	21	3
Supplies & Services	2,460	907	882	25
Transport	5	2	3	(1)
Commissioned Services - Youth Service	1,364	693	693	0
Commissioned Services – BSF Commissioned Services – Other	447 1,740	387 555	387 409	0 146
Schools Transport	1,740	329	409 277	52
Agency Related	334	103	103	0
Connexions	1,323	693	693	0
Commonionic	1,020	000	000	Ŭ
Total Expenditure	11,596	5,252	4,996	256
In a case				
Income   Reimbursements and Other Income	-262	-331	-371	40
Dedicated Schools Grant	-133	-199	-199	0
Schools SLA	-636	-133 -7	-199	0
Transfer from BSF	-696	Ó	0	Ö
Transfer from Reserves	-446	-351	-351	0
Total Income	-2,173	-888	-928	40
Net Operational Expenditure	9,423	4,364	4,068	296
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<u>Recharges</u>				
Premises Support	459	177	177	0
Transport Support	268	73	73	0
Central Support	1,341	389	389	0
Asset Charges	3,148	0	0	0
Net Total Recharges	5,216	639	639	0
Net Departmental Total	14,639	5,003	4707	296

# CHILDREN'S ORGANISATION & PROVISION DEPARTMENT (Schools Related) Revenue Budget as at $30^{\rm th}$ September 2011

	Annual Budget	Budget To Date	Actual To Date	Variance To Date (overspend)
	£'000	£'000	£'000	£'000
Expenditure				
Employees	577	450	450	0
Premises	431	22	22	Ö
School Redundancy	251	14	14	0
Schools Contingency	1,334	0	0	0
Schools Non Delegated	99	0	0	0
Support Support Naced	600	0	0	
Special Education Needs Contingency	693	0	0	0
Contingency				
Total Expenditure	3,385	486	486	0
Income	0.507	4 000	4 000	•
Dedicated Schools Grant	-2,587	-1,293	-1,293	0
Pupil Premium  Total Income	-1,707 <b>-4,294</b>	-1,015 <b>-2,308</b>	-1,015 <b>-2,308</b>	0 <b>0</b>
Total Income	-4,294	-2,300	-2,306	0
Net Operational Expenditure	-909	-1,822	-1,822	0
Trot Operational Expenditure	-309	-1,022	-1,022	
Net Departmental Total	-909	-1,822	-1,822	0

## LEARNING & ACHIEVEMENT DEPARTMENT Revenue Budget as at 30<sup>th</sup> September 2011

	Annual Budget	Budget To Date	Actual To Date	Variance To Date (overspend)
	£'000	£'000	£'000	£'000
Expenditure				
Employees	4,312	1,730	1,672	58
Premises	34	6	4	2
Supplies & Services	1,512	501	493	8
Transport	13	0	0	0
Agency Related Expenditure	2,356	1,655	1,655	0
Independent School Fees	1,523	748	748	0
Inter Authority Special Needs	779	-591	-591	0
Speech Therapy	120	60	63	(3)
Total Expenditure	10,649	4,109	4,044	65
Income				
Transfer from reserves	-305	-178	-178	0
Government Grant	-191	-191	-191	ő
Dedicated Schools Grant	-6,658	-930	-930	0
Reimbursements	-771	-45	-45	0
Schools SLA's	-146	-17	-17	0
Total Income	-8,071	-1,361	-1,361	0
Net Operational Expenditure	2,578	2,705	2,640	65
Recharges				
Premises Support	265	88	88	0
Central Support Services	25	18	18	0
Transport Recharge Income	726	242	242	0
Net Total Recharges	1,016	348	348	0
Net Departmental Total	3,594	3,096	3,031	65

# ECONOMY, ENTERPRISE & PROPERTY DEPARTMENT Revenue Budget as at 30<sup>th</sup> September 2011

	Annual	Budget to	Expenditure	Variance to Date
	Budget £'000	Date £'000	to Date £'000	(Overspend) £'000
<u>Expenditure</u>				
Employees	4,563	2,546	2,583	(37)
Repairs & Maintenance	2,555	986	982	` 4
Energy & Water Costs	936	311	308	3
NNDR	918	919	913	6
Rents	1,061	726	732	(6)
Marketing Programme	11	6	6	0
Promotions	35	18	14	4
Development Projects	85	0	0	0
Supplies & Services	1,921	1,357	1,360	(3)
Agency Related Payments	193	50	57	(7)
Property Rationalisation Saving  Total Expenditure	-327 <b>11,951</b>	6, <b>919</b>	6, <b>956</b>	( <b>36</b> )
Total Expenditure	11,951	0,919	0,930	(30)
Income				
Rent - Markets	-806	-380	-361	(19)
Rent - Industrial	-952	-425	-411	(14)
Rent - Commercial	-560	-284	-289	5
Sales	-3	-1	-5	4
Fees & Charges	-336	-74	-70	(4)
Reimbursements	-440	-161	-162	1
Government Grant Income	-945	-233	-228	(5)
Recharges to Capital	-1,008	-33	-33	0
Schools SLA Income	-735	-692	-697	5
Transfer from Reserves	-815	222	222	0
Total Income	-6,600	-2,505	-2,478	(27)
Poobargos				
Recharges Premises Support	1,522	612	612	0
Office Accommodation	1,322	51	51	0
Transport	57	28	28	0
Central Support Services	2,203	735	735	0
Asset Charges	2,307	3	3	0
Accommodation Recharge	-3,705	-1,215	-1,215	0
Support Service Recharges	-1,876	-987	-987	0
Repairs & Maintenance	-2,599	-866	-866	0
Total Recharges	-1,938	-1,639	-1,639	0
Net Departmental Total	3,413	2,778	2,841	(63)

## **APPENDIX 1 (continued)**

### **POLICY & RESOURCES DIRECTORATE**

### HUMAN RESOURCES DEPARTMENT Revenue Budget as at 30<sup>th</sup> September 2011

	Annual Budget	Budget To Date	Actual To Date	Variance To Date
				(overspend)
	£'000	£'000	£'000	£'000
Expenditure				
Employees	1,961	995	1,025	(30)
Employees Employee Training	520	126	70	56
Supplies & Services	68	34	19	15
Total Expenditure	2,549	1,155	1,114	41
Total Experience	2,040	1,100	1,117	71
Income				
Fees & Charges	-23	-16	-57	41
School SLA's	-269	0	0	0
Total Income	-292	-16	-57	41
Net Operational Expenditure	2,257	1,139	1,057	82
Recharges				
Premises Support	451	225	225	0
Transport Recharges	20	10	10	0
Central Support Recharges	539	269	269	ő
Support Recharges Income	-3,229	-1,614	-1,614	0
Net Total Recharges	-2,219	-1,110	-1,110	0
Net Departmental Total	38	29	-53	82

# POLICY, PLANNING & TRANSPORTATION DEPARTMENT Revenue Budget as at 30th September 2011

	Annual Budget	Budget To Date	Actual To Date	Variance To Date
	£'000	£'000	£'000	(overspend) £'000
	£ 000	£ 000	£ 000	£ 000
Expenditure				
Employees	6,244	3,166	3,115	51
Other Premises Hired & Contracted Services	278 557	156 160	139 138	17 22
Supplies & Services	372	164	146	18
Street Lighting	1,733	691	698	(7)
Highways Maintenance	2,364	910	904	6
Bridges	89	20	13	7
Fleet Transport Lease Car Contracts	1,322	656 641	671 641	(15)
Bus Support – Halton Hopper	786 163	641 78	82	(4)
Tickets	100	70	02	(4)
Bus Support	703	234	234	0
Out of Borough Transport	51	21	15	6
Finance Charges	358	311	311	0
Grants to Voluntary Orgs NRA Levy	83 60	41 30	41 30	0
Total Expenditure	15,163	7,279	7,178	101
Income Sales	047	150	160	7
Planning Fees	-247 -416	-153 -166	-160 -195	29
Building Control Fees	-416 -182	-100 -91	-195 -120	29
Other Fees & Charges	-486	-229	-303	74
Rents	-14	-7	-7	0
Grants & Reimbursements	-504	-200	-210	10
School SLAs	-27	0	0	0
Recharge to Capital Contribution from Reserves	-359 -73	-29 -34	-29 -40	0 6
Total Income	-2,308	-909	-1,064	155
	,		,	
Net Controllable Expenditure	12,855	6,370	6,114	256
Recharges				
Premises Support	810	207	207	0
Transport Recharges	461	230	214	16
Asset Charges	8,748	0	0	0
Central Support Recharges	2,606	854	854	0
Departmental Support Rchgs Support Recharges Income –	352 -3,896	1 050	1 -1,939	(30)
Transport	-3,090	-1,959	-1,939	(20)
Support Recharges Income -	-3,577	-866	-866	0
Non Transport		- == -	, ==-	
Net Total Recharges	5,504	-1,533	-1,529	(4)
Net Departmental Total	18,359	4,837	4,585	252

## LEGAL & DEMOCRATIC SERVICES DEPARTMENT Revenue Budget as at 30<sup>th</sup> September 2011

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance To Date (overspend) £'000
Expenditure				
Employees	2,151	1,093	1,084	9
Supplies & Services	440	247	228	19
Civic Catering & Functions	59	20	14	6
Legal Expenses	246	142	135	7
Total Expenditure	2,896	1,502	1,461	41
Income	00	E4	F4	
Land Charges	-96	-51	-51	0
School SLA's	-24	0	0	0
License Income	-315	-139	-111	(28)
Print Unit Fee Income	-303	-151	-80	(71)
Government Grant Other Income	-34 -73	-34 -36	-34 -10	0
Transfers from Reserves	-73 -38	-38 -38	-10 -38	(26)
Total Income	-30 -883	-36 -449	-30 -324	( <b>125</b> )
Total income	-003	-443	-324	(123)
Net Operational Expenditure	2,013	1,053	1,137	(84)
Recharges				
Premises Support	485	213	211	2
Transport Recharges	39	20	19	1
Asset Charges	2	0	0	0
Central Support Recharges	708	354	354	0
Support Recharges Income	-2,239	-1,119	-1,119	0
Net Total Recharges	-1,005	-532	-535	3
	-			
Net Departmental Total	1,008	521	602	(81)
	-			

## FINANCE DEPARTMENT Revenue Budget as at 30<sup>th</sup> September 2011

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance To Date (overspend) £'000
	2000	2000	2000	2000
<u>Expenditure</u>				
Employees	7,602	3,691	3,705	(14)
Supplies & Services	384	243	230	13
Other Premises	122	90	44	46
Agency Related	1	0	1	(1)
Insurances	2,001	1,406	1,398	8
Charitable Relief	103	0	0	0
Concessionary Travel	2,236	932	931	1
Council Tax Benefits	11,194	11,121	11,121	0
Rent Allowances	47,590	24,330	24,330	0
Non HRA Rebates	101	34	34	0
Total Expenditure	71,334	41,847	41,794	53
Income				
Fees & Charges	-41	-20	-39	19
SLA to Schools	-1,126	-644	-644	0
NNDR Administration Grant	-169	0	0	0
Hsg Ben Administration Grant	-1,346	-336	-337	1
Rent Allowances	-46,992	-25,047	-25,047 5,507	0
Council Tax Benefits Grant	-11,060 -799	-5,597 596	-5,597	0
Other Grants & Reimbursements	-799	-586 -172	-599 -179	13 7
Liability Orders  Non HRA Rent Rebates	-345	-172 -44	-179 -44	0
Total Income	-61,979	-32,446	-32,486	40
Total income	-01,979	-32,440	-32,400	70
Net Controllable Expenditure	9,355	9,401	9,308	93
Recharges			4.0.0	(25)
Premises	367	165	190	(25)
Transport	88	44	43	1
Asset Charges	469	165	165	0
Central Support Service	1,062	530	531	(1)
Support Service Income	-6,460	-3,229	-3,229	0 (35)
Net Total Recharges	-4,474	-2,325	-2,300	(25)
Net Department Total	4,881	7,076	7,008	68
Het Department Total	4,001	7,070	7,000	00

## ICT AND SUPPORT SERVICES DEPARTMENT Revenue Budget as at 30<sup>th</sup> September 2011

	Annual Budget	Budget to Date	Actual to Date	Variance to Date (Overspend)
	£'000	£'000	£'000	£'000
Expenditure				
Employees	6,142	3,066	2,940	126
Supplies & Services	1,066	479	399	80
Computer Repairs & Software	450	285	360	(75)
Communications Costs	135	68	186	(118)
Other Premises	0	0	0	0
Other Transport	3	1	0	1
Total Expenditure	7,796	3,899	3,885	14
<u>Income</u>				
Fees & Charges	-3	-1	-1	0
Reimbursements & Other Income	-60	0	-1	1
Internal Billing	-97	-10	-17	7
SLA to Schools	-110	0	0	0
Total Income	-270	-11	-19	8
Net Controllable Expenditure	7,526	3,888	3,866	22
<u>Recharges</u>				
Premises	197	95	95	0
Transport	34	17	22	(5)
Asset Charges	1,231	0	0	0
Central Support Services	1,106	553	553	0
Support Service Income	-9,935	-4,965	-4,965	0
Net Total Recharges	-7,367	-4,300	-4,295	(5)
Net Department Total	159	-412	-429	17

### **COMMUNITIES DIRECTORATE**

## **COMMUNITY & ENVIRONMENT DEPARTMENT**

Revenue Budget as at 30 September 2011

Revenue Budget as at 30 September 2011				
	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance To Date (overspend) £'000
<u>Expenditure</u>				
Employees	11,523	5,859	6,146	(287)
Other Premises	1,183	599	540	59
Supplies & Services	1,247	623	517	106
Book Fund	232	116	59	57
Promotional	153	76	101	(25)
Other Hired Services	936	425	411	14
Food Provisions	557	278	244	34
School Meals Food	1,689	516	478	38
Bar Provisions	329	162	203	(41)
Transport	30	15	23	(8)
Other Agency Costs	950	219	179	40
Waste Disposal Contracts	5,232	1,495	1,318	177
Leisure Management Contract	1,395	465	489	(24)
Capital Financing	84	0	0	0
Total Expenditure	25,540	10,848	10,708	140
Income	4 070	007	4 000	4.5
Sales Income	-1,876	-987	-1,032	45
School Meals Sales	-2,128	-636	-658 1 004	(105)
Fees & Charges Income Rents Income	-2,588 -83	-1,389 -41	-1,284 -20	(105)
Government Grant Income	-63 -26	- <del>4</del> 1 -53	-20 -56	(21)
				3
Reimbursements & Other Grant Income	-893	-240	-160	(80)
Schools SLA Income	-240	-32	-32	0
Internal Fees Income	-319	-160	-102	(58)
School Meals Other Income	-1,850	-156	-167	11
Transfer from Reserves	-35	0	0	0
Capital Salaries	-101	-25	-27	2
Total Income	-10,139	-3,719	-3,538	(181)
Net Controllable Expenditure	15,401	7,129	7,170	(41)
<u>Recharges</u>				
Premises Support	1,574	609	609	0
Transport Recharges	2,155	992	992	0
Departmental Support Services	87	29	29	0
Central Support Services	3,901	1,331	1,331	0
Asset Charges	2,399	0	0	0
HBC Support Costs Income	-329	-63	-63	0
Net Total Recharges	9,787	2,898	2,898	0
Net Departmental Total	25,188	10,027	10,068	(41)

# PREVENTION & ASSESSMENT DEPARTMENT Revenue Budget as at 30th September 2011

	Annual Budget	Budget To Date	Actual To Date	Variance To Date
	£'000	£'000	£'000	(overspend) £'000
<u>Expenditure</u>				
Employees	7,682	3,582	3,511	71
Other Premises	67	24	18	6
Supplies & Services	696	486	512	(26)
Consumer Protection	443	222	218	` <b>4</b>
Transport	144	71	62	9
Food Provision	19	10	2	8
Aids & Adaptations	113	37	46	(9)
Contribution to JES	231	0	0	0
Community Care:				
Residential & Nursing Care	9,448	3,970	4,465	(495)
Domiciliary & Supported Living	6,848	2,813	3,251	(438)
Direct Payments	2,463	1,264	1,229	35
Day Care	231	142	162	(20)
Other Agency	178	107	98	9
Contribution to Intermediate Care Pool	2,516	1,285	1,244	41
Total Expenditure	31,079	14,013	14,818	(805)
Income				
	110	-46	20	(0)
Other Fees and Charges Sales Income	-119 -76	- <del>40</del> -76	-38 -75	(8)
Reimbursements and Other Grant	-76 -448	-76 -68	-73 -92	(1) 24
Income	-440	-00	-92	24
Residential & Nursing Income	-3,521	-1,600	-1,648	48
Community Care Income	-709	-404	-432	28
Direct Payments Income	-82	-61	-69	8
Transfer from Reserves	-343	0	0	Ö
LD & Health Reform Allocation	-4,272	-4,653	-4,653	ő
PCT Contribution to Care	-621	-182	-104	(78)
PCT Contribution to Service	-1,691	-1,023	-1,023	0
Total Income	-11,882	-8,113	-8,134	21
	,	,	,	
Net Controllable Expenditure	19,197	5,900	6,684	(784)
Recharges				
Premises Support	336	106	106	0
Asset Charges	160	0	0	0
Central Support Services	2,727	877	877	0
Internal Recharge Income	-420	0	0	0
Total Recharges	2,803	983	983	0
	_,000			
Net Departmental Total	22,000	6,883	7,667	(784)

# COMMISSIONING & COMPLEX CARE DEPARTMENT Revenue Budget as at $30^{\mathrm{TH}}$ September 2011

	Annual Budget	Budget To Date	Actual To Date	Variance To Date
	£'000	£'000	£'000	(overspend) £'000
	2 000	2 000	2 000	2 000
<u>Expenditure</u>				
Employees	6,681	3,602	3,608	(6)
Other Premises	320	199	207	(8)
Supplies & Services	4,547	702	695	7
Contracts & SLA's	548	43	41	2
Transport	295	133	111	22
Emergency Duty Team	103	26	18	8
Community Care:	100	20	10	
Residential & Nursing Care	806	362	304	58
Community – Home Care	359	145	114	31
Direct Payments	144	87	96	
Block Contracts	174	93	87	(9) 6
In-House Day Care	23	8	5	3
Food Provision	35	18	8	10
	564	255	265	
Other Agency Costs				(10)
Payments To Providers	4,216	2,096	2,089	7
Grants To Voluntary Organisations	270	133	135	(2)
Total Expenditure	19,085	7,902	7,783	119
Income				
Income	00	0.4	00	_
Residential & Nursing Fees	-68	-31	-32	
Direct Payment Charges	-3	-2	-3	1
Community Care Income	-4	-1	-5	4
Sales & Rents Income	-182	-132	-127	(5)
Fees & Charges	-387	-150	-146	(4)
PCT Reimbursements : Care	-202	-51	-51	0
PCT Reimbursements :Service	-1918	-993	-1,000	7
Transfer from Reserve	-1,151	0	0	0
Reimbursements	-288	-168	-145	(23)
Government Grant Income	-292	-165	-169	4
Total Income	-4,495	-1,693	-1,678	(15)
	11.700		2 12=	10.5
Net Controllable Expenditure	14,590	6,209	6,105	104
Recharges				_
Premises Support	506	179	179	0
Asset Charges	406	0	0	0
Central Support Services	2,242	682	682	0
Transport	449	132	132	0
Internal Recharge Income	-88	0	0	0
Net Total Recharges	3,515	993	993	0
Net Departmental Total	18,105	7,202	7,098	104

# APPENDIX 1 (continued)

### **CORPORATE AND DEMOCRACY**

# Revenue Budget as at 30<sup>th</sup> September 2011

	<u> </u>	<b>5</b>	A	.,
	Annual	Budget	Actual	Variance
	Budget	To Date	To Date	To Date
	01000	01000	01000	(overspend)
	£'000	£'000	£'000	£'000
E				
<u>Expenditure</u>	000	404	407	(0)
Employees	309	161	167	(6)
Interest Payments	4,201	930	436	494
Contribution to Reserves	300	0	0	0
Members Allowances	752	376	370	6
Supplies & Services	368	103	101	2
Contingency	743	0	0	0
Priorities Fund	109	0	0	0
Precepts & Levies	165	0	0	0
Capital Financing	2,073	0	0	0
Bank Charges	38	12	11	1
Audit Fees	297	49	51	(2)
Transfer to Reserves	0	0	1,000	(1,000)
Total Expenditure	9,355	1,631	2,136	(505)
_				
Income				
External Interest	-219	-139	-218	79
Transfers from Reserves	-1,000	0	0	0
Grants	-2,708	-2,077	-2,077	0
Fees & Charges	0	, 0	· -1	1
Reimbursements & Other Grants	0	0	-71	71
Dividends Receivable	-100	0	0	0
Total Income	-4,027	-2,216	-2,367	151
	-,	_,	,	101
Net Controllable Expenditure	5,328	-585	-231	(354)
	5,5_5			(55.1)
Recharges				
Premises Support	75	38	38	0
Transport Recharges	8	4	6	(2)
Central Support Recharges	2,400	1,199	1,199	(2)
Support Service Income	-18,902	-180	-180	0
Net Total Recharges	-16,902 - <b>16,419</b>	1,061	1,063	(2)
Net Total necharges	-10,419	1,001	1,003	(2)
Net Total Expenditure	-11,091	476	832	(356)
1101 Total Expellation	11,001	710	UUL	(000)

# Capital Expenditure to 30<sup>th</sup> September 2011

Directorate/Department	Actual	•			Capital	Capital
	Expenditure to Date £'000	Quarter 2 £'000	Quarter 3 £'000	Quarter 4 £000	Allocation 2012/13 £'000	Allocation 2013/14 £'000
Children and Enterprise Directorate						
Schools Related						
Asset Management Data	1 1	2	5	15	0	0
Fire Compartmentation	14	15	40	55	Ö	Ö
Capital Repairs	788	788	1,200	1,564	0	0
Asbestos Management	3	4	15	30	0	0
Schools Access Initiative	76	76	100	150	0	0
Aiming Higher for Disabled Children	0	0	14	19	0	0
Education Programme (General)	42	42	100	258	0	0
All Saints Upon Primary School	9	16	59	59	0	0
Our Lady Mother of the Saviour Primary	80	80	80	80	0	0
Palacefields Primary School	0	8	18	21	0	0
Moore Primary School	0	4	4	4	0	0
Ashley Special School	24	24	24	30	0	0
Short Breaks for Disabled Children	0	0	0	242	0	0
Harnessing Technologies	0	0	29	39	0	0
Basic Need Projects	0	0	0	1,690	0	0
Childrens Centres	2	26	57	124	0	0
Wade Deacon High School	5,456	6,375	9,563	12,750	15,550	0
The Grange School	0	0	0	0	1,900	0

	Actual	2011/12 Cu	ımulative Capital	Allocation	Capital	Capital
Directorate/Department	Expenditure to Date £'000	Quarter 2 £'000	Quarter 3 £'000	Quarter 4 £000	Allocation 2012/13 £'000	Allocation 2013/14 £'000
Employment, Econ Regeneration & Business Development						
Castlefields Regeneration	146	146	1354	4,328	584	0
3MG	81	81	90	105	0	Ö
Widnes Waterfront	149	149	177	177	500	0
The Hive	1,887	1,533	8,018	8,018	0	0
Bayer	0	0	50	174	600	0
Queens Hall	0	50	75	100	0	0
Property Purchases	5	10	40	40	0	0
Municipal Building	249	225	255	255	38	0
Runcorn Market Building	40	45	319	750	0	0
Disability Discrimination Act	33	45	195	300	300	300
Total Children and Enterprise	9,085	9,744	21,881	31,377	19,472	300

	Actual	2011/12 Cu	ımulative Capital	Allocation	Capital	Capital Allocation 2013/14 £'000
Directorate/Department	Expenditure to Date £'000	Quarter 2 £'000	Quarter 3 £'000	Quarter 4 £000	Allocation 2012/13 £'000	
Communities Directorate						
Community & Environment						
Stadium Minor Works	34	7	7	30	30	30
Children's Playground Equipment	1	2	22	75	65	65
Landfill Tax Credit Schemes	0	170	255	340	340	340
Arley Drive	105	90	98	114	0	0
The Glen	33	32	32	32	0	0
Crow Wood Park	16	9	9	9	0	0
Open Spaces	0	15	105	150	150	0
Runcorn Cemetery Extension	16	12	75	256	55	0
Installation of Multi Use Games Areas	76	50	75	107	0	0
Improvements to Allotments	6	6	6	6	0	0
Runcorn Town Hall Park	4	11	21	127	0	0
Wheeled Bins	0	0	10	20	20	20
Commissioning & Complex Care						
Grants for Renovation/Home Repairs	61	60	60	214	0	0
Grants for Disabled Facilities	320	320	500	660	0	0
Energy Promotion	0	0	0	6	0	0
Joint Funding RSL Adaptations	204	205	350	560	0	0
Modular Buildings	0	0	15	27	0	0
Stair Lifts	126	125	175	200	0	0
Extra Care Housing	0	0	0	463	0	0
Choice Based Lettings	0	13	13	40	0	0
Out of Borough Placements	0	0	0	464	0	0
User Led Adaptations	0	0	10	55	0	0
Adult Programme	0	0	0	0	335	0
Prevention & Assessment						
Re-design Oakmeadow	10	10	14	50	0	0
<b>Total Communities Directorate</b>	1,012	1,137	1,852	4,005	995	455

	Actual	2011/12 0	<b>Cumulative Capit</b>	al Allocation	Capital	Capital
Directorate/Department	Expenditure to Date £'000	Quarter 2 £'000	Quarter 3 £'000	Quarter 4 £000	Allocation 2012/13 £'000	Allocation 2013/14 £'000
Policy & Resources Directorate						
ICT & Support Services						
ICT Rolling Programme	227	562	843	1,124	1,100	1,100
Policy, Planning & Transportation						
Local Transport Plan						
Bridge Maintenance	665	655	1,037	1,415	600	600
Silver Jubilee Bridge Major Maint.	309	319	2,313	3,500	3,495	3,711
Highway Maintenance	614	595	1,070	1,483	1,478	1,360
Integrated Transport	45	83	263	535	560	560
Network Mgmt & Street Lighting	16	42	108	145	165	165
Flood Defence	0	30	60	106	0	0
Street Lighting Structural Maintenance	59	90	150	200	200	200
Pot Hole Repairs	37	150	220	348	0	0
Risk Management	0	40	100	120	120	120
Fleet Replacements	270	268	352	370	0	0
Mersey Gateway						
Early Land Acquisition	2,965	5,842	16,450	28,070	21,388	7,318
Development Costs	0	2,076	2,796	5,000	5,000	0
Section 106 Schemes				·		
B&Q Site – Public Transport	0	0	20	39	13	0
Asda - Runcorn	0	0	20	60	105	0
Partnership Scheme						
Growth Point	131	642	642	642	0	0
Total Policy & Resources	5,338	11,394	26,444	43,157	34,224	15,134
TOTAL CAPITAL PROGRAMME	15,435	22,275	50,177	78,539	54,691	15,889
Slippage (20%)				-15,708	-10,938	-3,178
					15,708	10,938
TOTAL	15,435	22,275	50,177	62,831	59,461	23,649